



**MORENO**  
GROUP LLC  
*Newsletter*

## From the President's Desk

Since our last newsletter, I was reminded twice of how large our Company has become.

In August, a group of managers including Jimmy Sandlin, Bobby Miller, TJ Blanchard and I served food to our more than 500 employees on the BP Whiting project in the New Iberia East Yard to celebrate 2,500,000 manhours. A truly momentous milestone and one worthy of a hearty congratulations to Jimmy, Jeff Clement, Bobby, TJ, Big Foot and the entire team working for the last 3 years on one of the largest projects in terms of manhours in our history.

Then in September, I was fortunate enough to be invited to Acadiana Business' "Top 50 Private Companies" awards ceremony to accept the award for the "Largest Company in Acadiana". Remarkably Moreno Group is nearly \$200 million bigger than the next largest company. *No doubt about it, in Acadiana, when it comes to size, we win.*

But as I sat in the audience of nearly 300 people scanning the various tables of the most successful companies in our community, I couldn't help but think about companies that have been solid corporate citizens in our community for decades and the previous generation of business leaders who built them. To them, size did not matter. What mattered was treating others with fairness and respect and building community. To the previous generation, *the character of a person mattered, not the size of his/her wallet.*

They have left us deep shoes to fill and I believe that we can all be proud that Moreno Group, in the way it treats its employees, customers and partners, does an impeccable job in living up to those high standards. But like "Safety", a company doesn't just arrive at a high standard, then dismiss it and move on to the next priority. Just like with Safety, a company's core values need to be a daily priority to maintain the highest standards. From the beginning Michel and Larry have built Moreno Group around a simple core value: **Fairness & Respect build Good Communities**- workplaces, clients, partners, and places like Acadiana. If we continue to treat our employees, clients and partners with fairness and respect, then, as we "build it, they will come".

Back to Size- while I'd love our motto to be, 'Character Matters / Size Doesn't', in reality size is important too. Because with size comes strength, and with strength comes opportunity. In this month alone we were able to take advantage of 2 big opportunities. In September, we elected to divest of the oil & gas interest we acquired in 2008. As a result, Moreno Group has more cash and liquidity on its balance sheet today than it has ever had in its history. Also in September, Southern Steel & Supply opened its first international location with an office in Cartagena Columbia to pursue the truly historic spend occurring in the downstream industry there, and to be well positioned for the forthcoming Offshore market. The flexibility we have as a company to enter and exit businesses at the most opportune (i.e. profitable) time, is a luxury of size and strength. So size is important too.

In closing, as I read about the sale of a once strong company like Global Industries to Technip, I'm reminded that we are still in tough times. But the unique advantage of Moreno Group is that we figure out how to succeed regardless of the business environment. You can trust that our management team will continue to steer our Company around drilling moratoriums, double dip recessions and unsteady financial markets. While we are flattered to be the largest today, we know that to stay on top we will have to continue to grow the company and we are committed to doing so. Our size and strength do not just give us staying power, but purchasing power too. We will continue to look to acquire companies that allow us to expand our scopes of services and become more of a one stop shop for our clients. And we will continue to take our existing services to new geographies like Southern Steel is doing. So with the outer strength that comes from size and the inner strength that comes from character, we will continue building a company of which we can all be proud.

*Emile Dumesnil*  
**President, Moreno Group**

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## Project Updates

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### Getting ready for Installation in Gabon

*By Dave Kinnaird*

*Project Mgr-VAALCO Gabon (Etame) Project*

As August comes to a close, the Dynamic team earmarked for Gabon is assembling and getting visas, safety training and the inevitable shots required to mobilize to West Africa. On Sept 15<sup>th</sup>, a crew of nearly 30 people will fly to Paris to conduct 2 full days of safety orientation training before flying down to Gabon to join our construction vessel, The Gulmar Condor in Port Gentil.



The project consists of the fabrication and installation of seven deck extensions on two platforms offshore Gabon for VAALCO Gabon (Etame) Inc. The deck extensions were fabricated in New Iberia and then transported to Manchester Dock in Houston where they were loaded on to a freighter bound for West Africa. All of the tools and equipment needed for the installation were also loaded on to the freighter and shipped with the extensions. The United Africa Lines vessel Coburn V is due to arrive in Port Gentil on September 1<sup>st</sup> and will be greeted there by members of the Dynamic Team.

The Gulmar Condor arrives in Port Gentil in mid-September. This timing allows for the deck extensions, tools and equipment to clear Gabonese customs which can, on occasion, be a drawn out affair. The construction crew will join the Condor in Port Gentil and will assist the ship's crew in loading the deck extensions and equipment onboard, ready to transit out to the Etame field.

Once everything has been loaded, the Gulmar Condor will make the roughly 12 hour transit out to the oil field. VAALCO, our customer, has a drilling rig arriving in mid-November and the new conductor guides we are installing will have to be in place before the rig arrives off the field. Failure to meet the deadline will result in our customer incurring expensive penalties so time is short. In other words, situation normal!

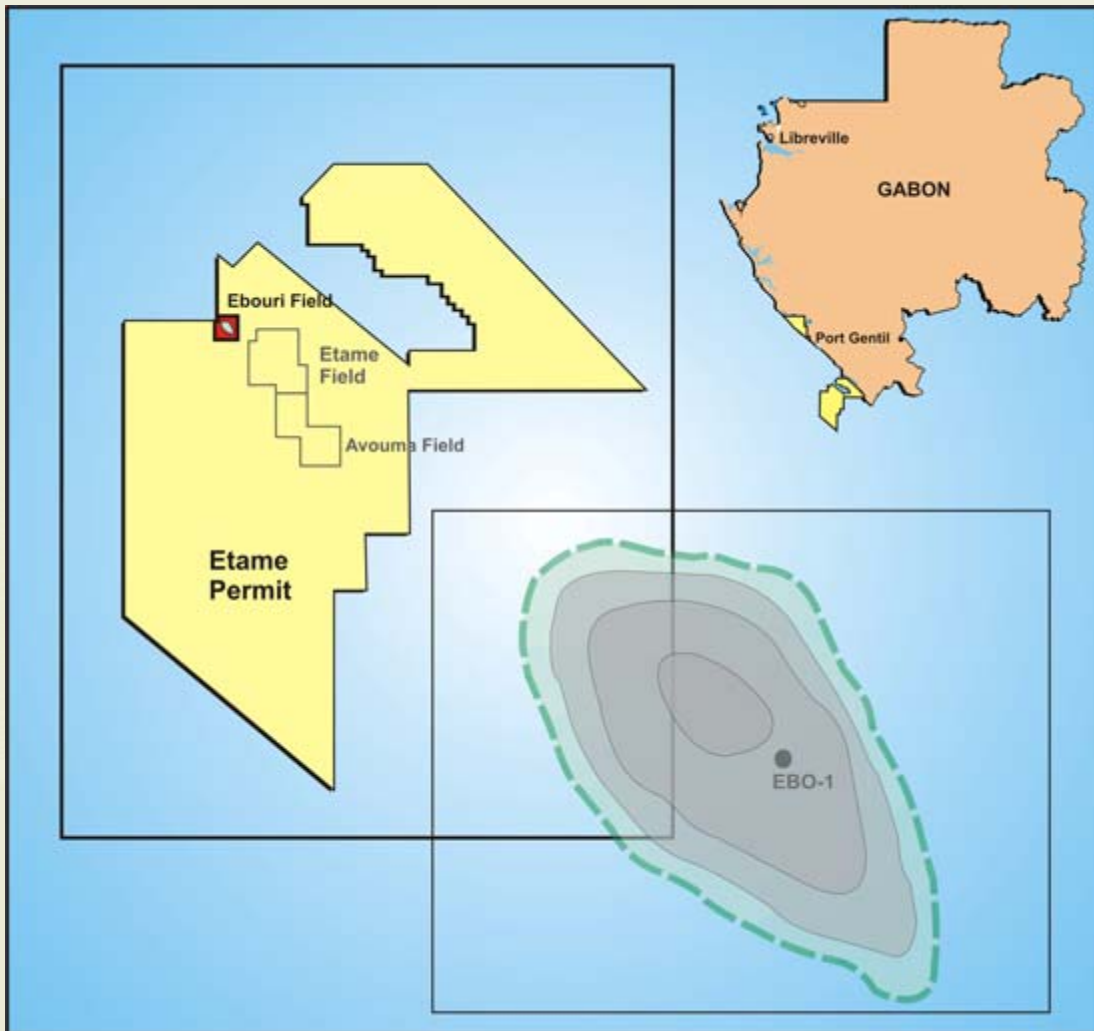
Our first order of business will be to install three conductor guide deck extensions on to the Avouma Platform. Once this work is completed, we'll make the short transit to the Ebouri platform and install 4 extensions there. As is always the case, safety will be our first priority. The SH&E plan, co-authored by Rob Babineaux and Pedro Villarreal under the watchful eye of Gary Lopiccolo, will be fundamental to ensuring that everyone stays healthy and safe for the 90 days this project will take for installation.

## Project Updates

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### Getting ready for Installation in Gabon

*(Continued)*



The offshore oil & gas business is truly a global industry. Our crew reflects this as we have the majority of our staff coming from the US but we also have staff coming from the UK and the Philippines. Gabon is a beautiful country and a very secure one with a small population of 1.5 million. Most people speak three languages, French is the predominant language but the majority of folks also speak at least one and often two tribal languages and in many cases English as well.

We will submit another update closer to the holidays as we near completion.

## Project Updates

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### South Nemba Restoration Project (SNRP) - A Success Within A Success!

*By Donnie Sinitiere*

Dynamic Angola LLC (DAL) completed the SNRP Project safely and on schedule on the South Nemba “A” Platform in Angola. DAL was working for CVX - FE Houston to repair the fire damage, restore structural, piping and electrical systems, install a new turbine and compressor that was destroyed during a fire on the platform while DAL was completing the HPCI Project in May 2010.

After the fire, Dynamic crews got the platform in shape to restart production and make the platform safe for resuming the construction work for the HPCI Project. Working closely with both Major Capital Projects (MCP) and Facilities Engineering (FE), a plan was developed and a schedule created to essentially have DAL take on SNRP while simultaneously completing the HPCI Project. A very aggressive schedule was developed due to the urgency of restoring gas compression in the Nemba Field.

The West Yard fabricated the replacement piping and structural components which were flown from the US to the platform. The DAL manpower resources were allocated to both projects and construction operations began simultaneously with different scopes of work on October 1, 2010.

After DAL safely and successfully completed the HPCI Project all of the construction manpower was redirected for the completion of the SNRP Project. After 640,000+ man hours without a DAFW and a TRIR of 1.0, Dynamic Angola LLC completed our scope of work on schedule and within the projected budget!



The success of the SNRP Project was a result continued collaboration between the various divisions of the Moreno Group and many dedicated employees of the organization.

## Project Updates

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### Another Successful Dynamic Project

*By Jack Dantin  
Offshore Operations Manager  
Dynamic, Harvey Division*

In March 2011 Dynamic's Harvey, LA Division was awarded a contract to refurbish a three pile production platform and Jacket for Energy Resource Technologies (ERT) to be located in the Gulf of Mexico at South Timbalier, Block 86. Thanks to the efforts of the following Dynamic team members, the project was completed on time and within the client's budget.

**Gayland Hebert** – Project Manager  
**Donald Wright** – Superintendent (Jacket Refurbish)  
**Alfredo Gonzales** – Superintendent (Deck Refurbish)  
**Pat Foret**- Superintendent (Deck Refurbish)  
**Clinton Franks** – Superintendent (Load Out)

Although it was a land based project, the work was performed utilizing Harvey offshore personnel who did an excellent job seeing it through to completion. Don Wright handled all of the work on the Jacket. Alfredo Gonzales and Pat Foret teamed up for the work on the Platform.

ERT plans were to fast track the project by contracting the fabrication to run parallel with the design phase. This posed a great challenge in terms of communication and timing. The Dii project team, led by Gayland Hebert, proved to be up to the challenge allowing the project to flow smoothly with no delays.

With the help of Harvey yard superintendent, Clint Franks, and some of the shop employees, we loaded out the project in early August 2011.

Another Dynamic Industries successful project complete thanks to our dedicated employees.



**Gayland Hebert**



**Donald Wright**



**Alfredo Gonzales**



**Pat Foret**



**Clinton Franks**

See next page for pictures of the project.

## Project Updates

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### Another Successful Dynamic Project

*(Continued)*



Above: ERT Loadout



Left: Deck  
Above: Jacket

## Project Updates

### BP Whiting Project—East Yard

*By T.J. Blanchard*

In July of 2008 dii was awarded a contract to fabricate 352 modules in four groups or pillars for the BP Refinery in Whiting, Indiana. This is the largest fabrication project contracted and performed by Dynamic to date.

Fluor and Jacobs were the agents representing BP for the project. Fluor was the agent for three pillars and Jacobs was the agent for one pillar. The three Fluor pillars were the Outside Battery Limit (OSBL) pillar, the 12 Pipe Still (12PS) pillar and the Gas Oil Hydro-treater (GOHT) pillar. The Jacobs pillar was the Sulfur Recovery Complex (SRC) pillar. Each pillar has multiple modules. The OSBL pillar has 190 modules, the 12PS pillar has 63 modules and the GOHT pillar has 26 modules. The Jacobs SRC pillar had 73 modules.



Overall view of the East Yard with Fluor and Jacobs modules under construction.

All the material with the exception of insulation, paint, miscellaneous and shorts was supplied by the Client. All of the structural steel for the modules was fastened with bolts. The structural steel was pre-fabricated with holes drilled, gussets and base plates installed and galvanized. The piping was supplied, prefabricated, and painted in maximum lengths of 40 feet with wear pads and pipe shoes installed.

## Project Updates

### BP Whiting Project—East Yard

*(Continued)*

The BP Whiting Project is in the final stages of completion. To date 255 of the 279 Fluor Pillar modules have been completed and shipped. Forty-nine of the 73 Jacobs pillar modules have also been shipped. There remains 24 of the 73 SRC modules and 24 of the 26 GOHT modules to complete. Completion of the GOHT modules is scheduled for the end of September and the SRC modules are scheduled for completion by the end of November.

The 352 modules are comprised of:

- 13,000 tons of structural steel
- 78 miles of pipe
- 34 miles of heat trace
- 55 miles of insulation
- 15 miles of cable tray
- 35 miles of wiring

Nineteen thousand gallons of paint was applied to the modules and 6,300 hydro-tests were conducted on the piping. Per BP's representative at Whiting, one mile of OSBL modules was installed at the Whiting Refinery without a single misfit. There has been no report of misfits on the SRC modules installed to date.



GOHT Modules being stacked for loadout

August 25th marked yet another milestone in dii's East Yard with the successful achievement of 2,500,000 manhours without a lost time accident. To accentuate the event, dii sponsored a luncheon for all dii, Client and subcontract personnel.

## Project Updates

### DAC Projects

*By Doug Fieldgate*

Following are updates on four of the latest projects and DAC's facility in Dande.

#### **Pig Launcher and Receiver Fabrication for Technip**

The manufacture, testing and corrosion protection of six pig launchers and receivers for block 31. The project was carried out over a period of eight months and included the procurement of all project materials to meet the clients exacting specifications. The preparation of the shop drawings and the final documentation package included all certification NTD results and client acceptance.



Pig Launcher & Receiver Fabrication

#### **Produced Water Stainless Steel Fab ESSO**

Procurement and preparation has started on the produced water line that will start production in the first week of September. This will be our first stainless steel job in the Dande Facility.

## Project Updates

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### DAC Projects

*(Continued)*

#### Replacement Cooling Medium Heat Exchanger Spools for ESSO Petroleum

The fabrication hydro testing and corrosion protection of 24inch piping spools for replacement of corroded spools onboard the vessel including the material procurement preparation of the shop drawings and compilation of the documentation package for hand over to the client.

The project was carried out over a four month period.



Cooling Medium Heat Exchangers



## Project Updates

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### DAC Projects

*(Continued)*

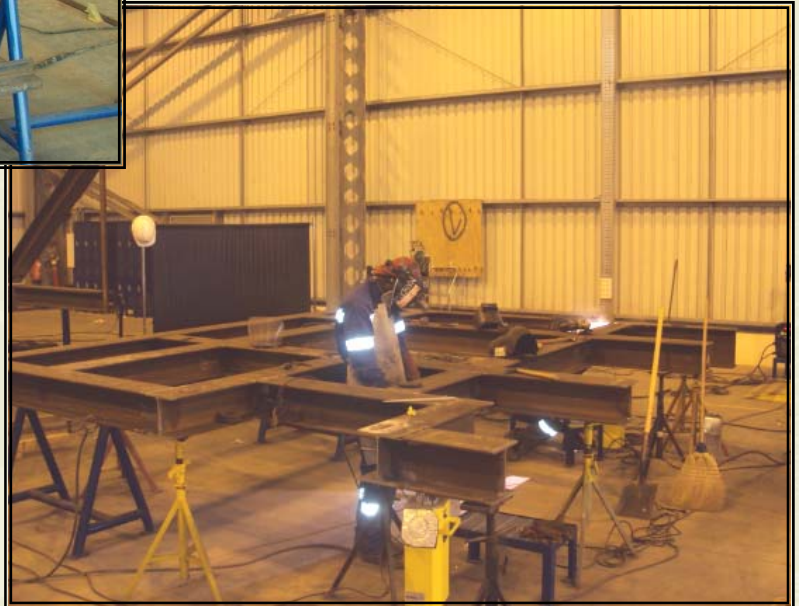
#### The Fabrication of Crude Metering Access Platforms for ESSO Petroleum

The project is to supply two access platforms for installing onboard the client vessel including material supply, production of shop drawings and corrosion protection.

The compilation of the document package for client acceptance.



Crude Meter Prover Platforms—  
Kizomba “A” and “B”



## Project Updates

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### DAC Projects (Continued)

First loadout of the Kizomba B platform that was fabricated in the yard goes out successfully. Kizomba A loadout planned for the following week.



## Thank You DAC Team!

*By Doug Fieldgate*

Dear All

This is just a short note to say what a great job you guys as a management team and all the staff that report to you are doing, as DAC we have come a long way since we started out with five people in a small office in Luanda. The work we have done under sometimes trying circumstances has been really unquantifiable. I would like to thank you and to thank all the staff that report to you and for you to please let everyone that works for you know that without their hard work and commitment DAC would not have made the inroads into the Angolan Oil and Gas construction industry that it has. As a company DAC successfully supported the biggest contract DII has ever executed in the world and on top of that built a growing ever increasingly sustainable business whilst dealing with the challenges that come with such a huge undertaking in an extremely complex environment.

The road ahead will be challenging as we endeavor to maintain and build on the success that we have achieved whilst always being mindful of the fact that safety and respect for our fellow workers always should come before anything else.

We have recently completed a number of projects for ESSO Angola and these have all been done safely and with the highest quality that could have been achieved, our systems are growing and our reputation is growing. Let's keep it up, carry on giving it our all and make sure that the DAC family becomes the name that is talked about in the Angolan construction brown fields, onshore fabrication, and offshore modification industry.

Through this we should not forget our offshore staff that worked 24/7 on Xikomba tank cleaning, NORM piping destruct and on the Superior Pride NEMBA HUC platform and NEMBA SNRP projects making us all proud during the process.

Thank you, and well done everyone - I salute everyone of you for your unwavering commitment to our ultimate goal.

For your information I have attached a picture of the Kizomba A platform that has recently been loaded out. This will give you an idea of where we are going in DANDE as we head towards the future.

Sincerely  
Doug Fieldgate



## KOP & POP

*By Donnie Sinitiere / Geoffrey Worthington*

**Paulo Miguel** is a veteran of the Angolan army where he served as a Communication's Officer in a tank. He is a father of 12 children, and he is a dedicated employee who has achieved 3 nominations for our "Man of the Week" awards. Upon receiving his 3<sup>rd</sup> award Paulo gave a speech about the importance of embarking and disembarking the Surfer via Surfer landing. He touched on points such as fatigue, rushing, and not listening to landing officer or seaman. Because of Paulo's very quiet demeanor the assertiveness of his speech caught the whole crew by surprise; it was at that point I gave him the moniker "K.O.P." which stands for "King of the Pride". K.O.P. (Paulo Miguel) has been a tremendous asset to the project. Besides his normal duties K.O.P. also served as a Muster Marshall and gave orientation to our Portuguese speaking crew. He is and always will be "**King of the Pride**", a.k.a. **K.O.P.**



**Josias Lima Cahossi** is K.O.P.'s counter part and back to back. Josias was a green horn (S.S.E.) new to the offshore industry, but most importantly a diamond in the rough. Josias quickly took to instruction and proved himself to be as valuable as his back to back. Josias is a younger version of K.O.P. and since there can only be one King, also him being younger, he was henceforth given the moniker "**P.O.P.**", (**Prince of the Pride**). P.O.P. also is steadfast to safety, serves as Muster Marshall, and gives orientation to our Portuguese & English speaking crew members. Josias is not only the "Prince" to our crew but also to his family as he has given much of his salary to his parents to care for his younger brother's medical expenses, putting off his schooling in electrical and automation to make sure his brother has the best medical care possible.



K.O.P. & P.O.P are royalty of the Pride! They are exceptional leaders on the job and off.

## We're Growing & Relocated

*By Patti McNeely & Liz LaCour*

The International Proposal Group is expanding to accommodate the ever increasing workload that we are experiencing with Dynamic's international exposure.

Recently we relocated back to the corporate office located in Chase Towers, 600 Jefferson Street, Suite 1400, Lafayette LA 70501.

We would like to take this opportunity to introduce the two newest members in our Division, **Carla Denunzio** and **Andre Dorion** who joined us the first week of September.

Our group is currently working on Proposals and Contractor Qualifications for projects in Angola, Congo, Nigeria, Gabon, Equatorial Guinea, Venezuela, Columbia, Argentina, Peru, and Brazil as well as providing technical and commercial support for Dynamic's US operations.

We would like to thank **Billy Granger** and the gang at Technical Division who most graciously housed our group for the past two years. We made many friendships during our time in Broussard and will miss working with them.



*Carla Denunzio and Andre Dorion*



## Birth Announcements



**Amy Boudin** (QC Clerk, Curtis Lane) and her husband, Joseph, welcomed their son, Clay Joseph Bouldin on July 3. Clay Joseph weighed 6 lbs, 4 oz and was 19" long. Amy and Joseph have a 4 year old daughter Elizabeth and the arrival of her brother made **Clemile Boudine** (Quality Control, East Yard) a grandfather again.



Juliette Elizabeth Marine has made **Michael Marine** (Document Control) one very happy father. Juliette was born September 5th weighing 8 lbs 5 oz and measuring 21". Juliette and Mom are doing great.



Rylee Claire made her debut on August 18th weighing 6 lbs 3 oz and 19.25" long. Rylee Claire's arrival makes **Stephen Aucoin** (Dynamic Industries) and his wife, Britni, proud parents.



Congratulations to all the new Parents!

## Wedding Announcement

*Liz Fielding* and *DeWayne LaCour* were married at a private ceremony held on July 16<sup>th</sup> at the House of Broel Victorian Mansion and Wedding Chapel in the famous garden district of historical New Orleans

Liz is an Executive Assistant, with Dynamic Industries International, LLC and DeWayne is the General Maintenance Coordinator, Dynamic Angola Contractors, Lda.

### Introducing Mr. & Mrs. DeWayne LaCour



In attendance were *Dennis LaFleur*, Executive Vice President, and his wife Janice pictured here with the bride after the ceremony

## Blast from the Past

By Patti McNeely



From Houston Systems days (circa 1979) pictured are *Liz Fielding LaCour* (far left), *Ginger Prados* (2<sup>nd</sup> from right) and *Lynette Clement* (far right) who remain part of the Dynamic Family today.

## Something to Think About

By Carolyn Blood

### ***THERAPY IS WHERE YOU FIND IT.***

It doesn't have to be in the counselor's office. Sometimes therapy is a kind thought, a joke shared, a song sung, a kind hand, a deep breath, a stretch, a smile, a successful experience. But success is only achieved after you decide to act. Therapy is the stairway to a better you. Go stepping. Step 1—What do I really need. Step 2—How do I get it; and Step 3—When will I start.



## October

Darlene Broussard—1st  
 Renee Mouton—1st  
 Charles Nelson—1st  
 Rocky Talbot—1st  
 Charles Uze' - 1st  
 Calvin Durell—2nd  
 Wayne Hebert—3rd  
 Wayne Flores—4th  
 Kristin Hebert—4th  
 Robert Hendry—4th  
 Frank Lively Jr.—4th  
 Keisha Saenz Perez—5th  
 Scott Brady—8th  
 Timmy Boudreaux—10th  
 Jeff Holmes—10th  
 Sarah Thrift—10th  
 Marie Douangnouanexay—11th  
 Glenn Winnfield—11th  
 Todd Domingue—12th  
 William Ardoin—13th  
 Craig Boone—14th  
 Jude Broussard—14th  
 Charles Romero—14th  
 Eugene Reaux Sr.—15th  
 Gary Durocher—16th  
 Jimmy Gilbert—16th  
 Michael Marine—16th  
 Matthew Hebert—19th  
 Greg Cole—20th  
 Zane Foley—20th  
 Susan Dore—22nd  
 Adam Mendiola—25th  
 William Poche—25th  
 John Deare Sr.—26th  
 Felix Morein—26th  
 George Prejean—26th  
 Gene Holmes—27th  
 Margaret Montz—27th  
 Patti McNeely—28th  
 Joe Tortomase Jr.—30th  
 Mickey Antoine—31st

## November

Kevin LaCour—1st  
 William Lekosky—1st  
 Andrew Switzer—1st  
 John Loera—3rd  
 William Slate—3rd  
 Travis Gambrell—5th  
 John Kent—6th  
 Patrick Martin—7th  
 Lorena Franco—8th  
 Randy Harrison—8th  
 John Picazo—8th  
 Charles Burke—10th  
 Liz Fielding LaCour—11th  
 Connie Mason—12th  
 Hunter Travis—12th  
 Hector Gonzalez—13th  
 Robert Knight—13th  
 Stacey Knowles—13th  
 Russell Thibodeaux Jr.—13th  
 Clyde Powell—14th  
 Tracy Woods—14th  
 David Church—15th  
 Katina Derouen—16th  
 David Kinnaird—16th  
 Kathy Indest—17th  
 Kevin Savoy—17th  
 Kelly Crochet—18th  
 Georgie Segura—18th  
 Cordell Campbell—19th  
 Darryl Colletti—19th  
 Steve Lopez—19th  
 Leo Clement—20th  
 Michael Conrad—20th  
 Jackson Dantin Jr.—21st  
 Suzanne Trahan—21st  
 Tanya Bourg—22nd  
 Crystal Rogerson—22nd  
 Brian Fauchaux—23rd  
 Robin Lachute Sr.—24th  
 Fernando Herrera—25th  
 Dwight Rudolph—25th  
 Micheal Still—25th  
 Bennett Miller III—26th  
 Ulysse Poirrier—26th  
 Henry Brooks—27th  
 Liesa Peltier—27th  
 David Smith—27th  
 David Wintz—27th  
 Kenny Legnon—29th  
 Matthew Stock—29th  
 Paige Boudreaux—30th  
 Noe Gonzales—30th



## *December*

David Bourgeois—1st	Dustin Louviere—15th
Kenneth Buels Sr.—2nd	Ernest Sereal Jr.—15th
Howard Jones—2nd	Jack Roszelle—16th
Jimmy Pierce—2nd	Tammy Rouse—16th
Mark Edler—3rd	Bridget Theriot—16th
Chano Martinez—4th	Zoda Bourque—17th
Dean Verret—4th	Vicky Helm—17th
Alejandro Lebrija—5th	Tessie Perez—17th
John Plumlee—5th	Gustavo Hernandez—18th
Russell Turner Jr.—5th	Dianne Broussard—19th
Hung Vu—5th	Shawn Simon—19th
Lonny Gaspard—6th	Jason Tortomase—19th
Mark Nicoll—6th	Shane Duhon—20th
Luke Cutrone—7th	Jessalynn Domingue—21st
Alan Tesar—7th	Joseph Primeaux—21st
Jeb Boney—8th	Diem Le—22nd
Michael Shaw—8th	Edwardo Penalver—23rd
Eric Brasseaux—10th	Robert Acosta—24th
Michelle Lorio—10th	William Cannon—27th
John Monk—10th	Langdon Bourgeois—28th
Emery Lejeune—11th	Christopher Perez—28th
Kathy Berard—12th	Austin Holmes—29th
Gary Griggs—13th	Annette Pellerin—29th
Axel Vasquez—13th	Brian Pringle—29th
Ronald Albritton—14th	Jeff Aucoin—30th
Wallace Guidry—14th	Michele Cronin—30th
Wiltz Leleux—14th	Jimmy Sandlin—30th
Ted Broussard—15th	Wayne Russo—31st

## Service Anniversary

### *5 Years*

Oct 1—Kraig Menard  
Oct 1—Liz Fielding LaCour  
Oct 11—John Loera  
Oct 15—Nicholas Travis IV  
Oct 21—Jonathan Davis  
Oct 21—Ronald Mouton  
Oct 23—Shields Holladay  
Oct 23—Laura Pennington  
Oct 26—Franklin Corella  
Oct 28—Juan Borrego  
Oct 30—Frank Lively Jr.  
Nov 2—Somsaat Changkachith  
Nov 14—Steven Street Jr.  
Nov 15—Micah Cooley  
Nov 16—Josette Doucet  
Dec 14—Michael Conrad

### *10 Years*

Oct 1—Chad Hendrix  
Oct 23—Amy Boudoin  
Oct 29—Michelle Citron  
Dec 10—Bobby Verret

### *15 Years*

Oct 8—Patrick Martin  
Nov 12—Bryan Bourque

### *Correction*

In our previous issue we overlooked an employee's anniversary. Mr. George Zenon achieved 10 years of service on August 16.

Our apologies for this oversight.